

Dr Brian W. Tempest Ranbaxy Laboratories Ltd Plot 90, Sector 32, Gurgaon -122001 (Haryana), INDIA

13 October 2006

INSEAD Speaker Event

Dear Dr Tempest

Thank you once again for your superb presentation on 6 October. The feedback from the attendees was unanimously very positive. People obviously appreciated the depth and openness of your explanation about India and its amazing strengths and potential. It was a stark wake up call about the widening science skill gap between India and Europe. In particular people said you presented interesting facts backed up by numbers. The presentation was colourful and easy to follow. The overwhelming impression was that we all learned a lot and had the chance to raise key issues on our mind. The humour of your presentation was also highly rated.

We hope our paths cross in the future so we can both thank again you face to face.

Wishing you every success,

Yours sincerely,

Rohit Anand

INSEAD Alumni Association

James Maughan

President, INSEAD Alumni Association, Switzerland

Ps Enclosed is the new magazine World Business which is a cooperation of Insead and Haymarket (Michael Heseltine). There is a special focus on India.

Sant

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